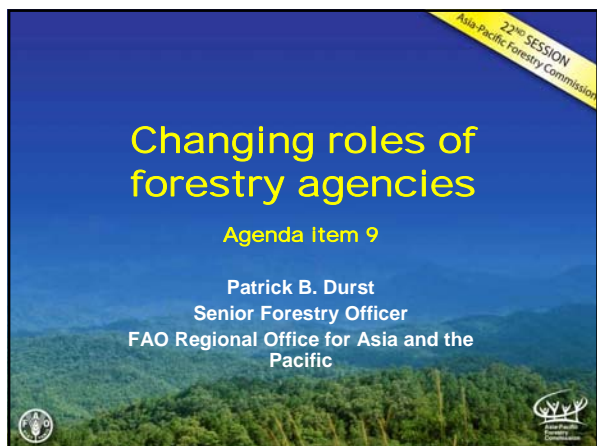


22nd SESSION
Asia-Pacific Forestry Commission

Changing roles of forestry agencies

Agenda Item 9

Patrick B. Durst
Senior Forestry Officer
FAO Regional Office for Asia and the Pacific



Introduction



- Government forestry agencies dominant players
- Long tradition of “Command and Control”
- Forestry world has changed:
 - New roles
 - New responsibilities
 - New ways of doing business
 - New societal expectations
- New tradition of “collaborate, coordinate, connect”
- Forestry agencies need to reinvent to remain relevant



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Factors driving change

- Societal change altering values and perceptions about forests
- Demands for new environmental and social services from forests

Societal evolution Changing demands on forests 

 Agrarian Industrial Post-industrial

- Political changes – demands for equity and social justice
- Technological developments

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Reinventing forestry agencies

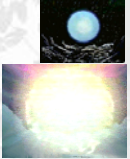
- Regional policy study
 - Chhattisgarh
 - Philippines
 - Sarawak
 - New Zealand
 - United States
 - China
 - FRIM
 - Nepal
 - Viet Nam
- Changes in forestry “institutional landscape”
 - pressures to fulfill multiple objectives
 - emergence of special interest groups
 - fragmentation of forestry agenda
 - “fuzziness” of sectoral boundaries



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Conclusions


- No standard prescription for institutional change
- Institutions need better “sensors” and adaptability
- People’s values are fundamental to institutional performance
- Organic adaptation is preferred, if institution is attuned to society
- But, some institutions are beyond repair – require “big bang” reinventions



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For the Commission...

- Share perspectives and experiences with institutional reinvention and reform
- How can we best use the lessons learned?
- Suggestions for further work on this topic?
- How can FAO support future reforms?



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